

Message Text

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PAGE 01 LILONG 00506 01 OF 02 081009Z
ACTION AF-10

INFO OCT-01 ISO-00 MMO-01 SS-15 PER-01 ABF-01 SP-02
/031 W

-----057695 081019Z /11

R 060530Z MAR 78
FM AMEMBASSY LILONGWE
TO SECSTATE WASHDC 1769

LIMITED OFFICIAL USE SECTION 1 OF 2 LILONGWE 0506

STADIS////////////////////////////////

E.O. 11652: N/A
AMGT, PFOR, MI
SUBJ: GOALS/OBJECTIVES AND RESOURCE MANAGEMENT (GORM)

REF: A) STATE 69374; B) A-03 JANUARY 9, 1978

1. IN ANSWER TO REFTTEL, FOLLOWING ARE OUR PROJECTIONS
FOR FY80 INTERMS OF PEOPLE AND MNEY FOR ALL THE AGENCIES
REPRESENTED AT THIS POST.

A. TOTAL MISSION RESOURCES (OPTIMAL)

TOTAL	DIRECT HIRE		CONTRACT	
PERSONNEL	US	LOCAL	US	LOCAL
(INCREASES)				

STATE	11	14	0	10
DOD ADDMIN	3	0	0	0
AID	(1)	(1)	0	0
ICA	1	8	0	3
DATT	2	1	0	0
PC STAFF	(1)	(1)	0	0
TOTAL (INCREASE)	19(2)	25 (2)	0	13

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PAGE 02 LILONG 00506 01 OF 02 081009Z

PROGRAM
OPTIMAL INCREASE
STATE 417,450 72,450
AID 4,070,946 3,070,946
ICA 210,933 36,607
IMET 100,000 100,000

PC 244,894 244,000
SPECIAL
SELF-HELL 100,000 10,000
TOTAL 5,144,223 3,534,003

ADMINISTRATIVE SUPPORT ONLY:

OPTIMAL INCREASE
STATE 441,650 76,650
AID 26,496 22,846
ICA 35,428 5,148
DATT 26,499 4,599
PC 141,809 141,000
TOTAL 671,882 250,243
GRAND TOTAL
5,816,105 3,784,246

B.I. THE EMBASSY (STATE) PRESENCE IS PRIMARILY IMPORTANT AS THE CHANNEL FOR COMMUNICATIONS AND INFLUENCE WITH THE GOM ON ALL HIGH POLICY MATTERS OF PERTINENCE TO BOTH COUNTRIES. IT IS THEREFORE IMPORTANT FOR ALL GOALS AND OBJECTIVES AND IS CONCERNED ACROSS THE BOARD WITH THEIR REALIZATION. THE INCREASES WE HAVE PROJECTED FOR STATE ARE BASED ONLY ON A 10 PERCENT ANNUAL INFLATION FACTOR.

B.II. THE AID FUNDS AND PERSONNEL WOULD CONTRIBUTE TO MALAWI'S CONTINUED ECONOMIC DEVELOPMENT AND WILL CLEARLY BE SEEN BY THE GOM AS A USG RECOGNITION OF IMPROVEMENT LIMITED OFFICIAL USE

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PAGE 03 LILONG 00506 01 OF 02 081009Z

IN THE HUMAN RIGHTS SITUATION. WE BELIEVE IT COULD BE AN ENCOURAGEMENT TO THE GOM TO MAKE FURTHER IMPROVEMENTS IN THIS AREA. IT WILL CONTRIBUTE TO FURTHER STRENGTHENING OF THE FREE-ENTERPRISE ECONOMY AND HELP CREATE ADDITIONAL OPPORTUNITIES FOR U.S. TRADE AND PRIVATE INVESTMENT. THE PROPOSED INCREASE IN THE AMOUNT OF AID ASSISTANCE REFLECTS A RESUMPTION OF ASSISTANCE FOLLOWING A MORATORIUM ON ADDITIONAL AID BECAUSE OF HUMAN RIGHTS PROBLEMS. IN ADDITION TO THE OBJECTIVES AND GOALS MENTIONED ABOVE, SUCH INCREASED ASSISTANCE WILL GO LARGELY TO RAISE THE LIVING STANDARDS OF THE RURAL POOR THROUGH THE NATIONAL RURAL DEVELOPMENT PROGRAM.

B.III. ICA THROUGH ITS LIBRARIES, RELEASES TO PRESS AND RADIO, AND ITS FILM PROGRAM, GIVES MANY MALAWIANS AMONG THE EDUCATED ELITE AN IMPORTANT EXPOSURE TO U.S. VALUES AND IDEAS WITH REGARD TO FREEDOM, JUSTICE, FREE ENTERPRISE, HUMAN RIGHT, AND THE DEMOCRATIC SYSTEM. OCCASIONAL LECTURERS BROUGHT UNDER ICA AUSPICES HELP US KEEP CONTACT WITH STUDENTS AND PROFESSORS. THE INCREASES WE HAVE PROJECTED ARE BASED ONLY ON A 10 PERCENT GENERAL INFLATION FACTOR.

B.IV. THE PROPOSAL FOR IMET ASSISTANCE IS BASED ON THE

DESIRABILITY OF RETAINING THE PRESENT PRO-WESTERN ORIENTATION OF THE MALAWIAN RMY. THE BRITISH AND WEST GERMANS ARE NOW THE ONLY COUNTRIES GIVING SIGNIFICANT ASSISTANCE BUT MALAWIAN INTEREST IN GETTING TRAINING IN THE U.S. CONTINUES HIGH AND A SMALL INVESTMENT HERE WOULD HAVE A LARGE PAY OUT IN TERMS OF RELATIONS WITH THE MILITARY WHICH WILL UNDOUBTEDLY PLAY AN IMPORTANT ROLE IN THE POST-BANBDA PERIOD.

B.V. THE PC PROGRAM IS NOW VIRTUALLY MORIBUND BUT THERE IS A VERY GOOD PROSPECT OF QUICKLY RESTORING IT TO A LEVEL OF ABOUT 25 VOLUNTEERS, 1 DIRECTOR AND 1 LOCAL SECRETARY-ASSISTANT. PC HAS CONTRIBUTED GREATLY TO THE DEMOCRATIC, PRO-U.S. ORIENTATION OF THE MAJORITY OF THE EDUCATED ELITE IN MALAWI. WELL OVER HALF OF THOSE WITH HIGHER LIMITED OFFICIAL USE

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PAGE 04 LILONG 00506 01 OF 02 081009Z

EDUCATION LOOK BACK WITH GRATITUDE TO PC TEACHERS WITH WHOM THEY HAD CONTACT IN SECONDARY SCHOOL. A REVIVED PC PROGRAM CAN CONTRIBUTE TO THE EVOLUTION WE DESIRE TOWARD A MORE OPEN SOCIETY AND TO ECONOMIC AND SOCIAL DEVELOPMENT.

B.VI. ASSISTANCE FROM USAID FOR SELF-HELP HAS A LONG AND SUCCESSFUL RECORD IN MALAWI. FOR THE PAST SEVERAL YEARS IT HAS GONE LARGELY TO THE BUILDING OF SCHOOLS AND TEACHERS' HOUSING IN THE RURAL AREAS. IT CONTRIBUTES TO THE EDUCATION OF THE POOREST PEOPLE IN THE COUNTRY-- THE SMALL FARMERS-- AND SHOULD HELP TO RAISE THEIR LIVING STANDARDS IN TIME. THE SMALL INCREASE IS JUSTIFIED BY THE CONTINUALLY IMPROVING ADMINISTRATION OF THIS PROGRAM BY THE GOM AND THE CLEAR EVIDENCE THAT IT REACHES THOSE MOST IN NEED AND CONTRIBUTES ALSO TO THE FREE ENTERPRISE APPROACH TO SOLVING PROBLEMS.

B.VII. WITH A FIVE PERCENT REDUCTION IN THE OVERALL MISSION BUDGET (\$290,805) REQUIRED, MY RECOMMENDATIONS WOULD BE AS FOLLOWS:

1. ELIMINATE THE DATT OFFICE FOR A REDUCTION

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PAGE 01 LILONG 00506 02 OF 02 072103Z
ACTION AF-10

INFO OCT-01 ISO-00 MMO-01 SS-15 PER-01 ABF-01 SP-02

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R 060530Z APR 78

FM AMEMBASSY LILONGWE

TO SECSTATE WASHDC 1770

LIMITED OFFICIAL USE SECTION 2 OF 2 LILONGWE 0506

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OF \$26,499. (NOTE: IN TERMS OF SAVINGS TO THE USG,
ANOTHER APPROXIMATE AMOUNT OF \$142,326 COULD BE ADDED TO
THIS FIGURE)

2. DELAY REPLACEMENT STAFF FURNITURE BY
EXTENDING CYCLE FROM SEVEN TO EIGHT YEARS (\$24,000).

3. DELAY REPLACEMENT STAFF HOUSEHOLD APPLIANCES
FROM FIVE TO SIX YEARS (\$3,565.)

4. CUT VOA PACKAGE AND MUSIC PROGRAM (\$1,761).

5. REDUCE CONTRACT EMPLOYEES BY TWO (\$2000).

6. REDUCE SELF-HELP BY \$10,000.

7 SEE REOGER CHANNEL MESSAGE RE \$66,247 -;8,&.

KNOTE: AS WITH DATT IN TERMS OF SAVINGS TO THE USG,
ANOTHER APPROXIMATE AMOUNT OF \$200,000 COULD BE ADDED
TO THIS FIGURE).

8. DELAY EXPENDITURE (STRETCH OUT) OR REDUCE
THE TECHNICAL ASSISTANCE PART OF THE POLITECHNIC
PROJECT BY TWO-MAN YEARS (\$140,000) AND ONE-MAN YEAR PARTI-
CIPANT TRAINING (\$12,500).

B. VIII. TEN PERCENT REDUCTION (\$581.610):

1. ITEMS 1 THRU 7 MENTIONED ABOVE (\$134,072)
UNDER 5 PERCENT REDUCTION.

2. ELIMINATE THE AID OFFICER AND LOCAL SECRETARY
(\$70,946).

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PAGE 02 LILONG 00506 02 OF 02 072103Z

3. REDUCE THE PARTICIPANT TRAINING PART OF THE POLITECHNIC
PROJECT BY ONE ADVISER (FOR 5 MAN YEARS) (\$350,000) AND TWO
PARTICIPANTS (\$25,000).
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Message Attributes

Automatic Decaptioning: Z
Capture Date: 01 jan 1994
Channel Indicators: n/a
Current Classification: UNCLASSIFIED
Concepts: REPORTS, FOREIGN POLICY POSITION
Control Number: n/a
Copy: SINGLE
Draft Date: 06 mar 1978
Decaption Date: 20 Mar 2014
Decaption Note: 25 YEAR REVIEW
Disposition Action: RELEASED
Disposition Approved on Date:
Disposition Case Number: n/a
Disposition Comment: 25 YEAR REVIEW
Disposition Date: 20 Mar 2014
Disposition Event:
Disposition History: n/a
Disposition Reason:
Disposition Remarks:
Document Number: 1978LILONG00506
Document Source: CORE
Document Unique ID: 00
Drafter: n/a
Enclosure: n/a
Executive Order: N/A
Errors: N/A
Expiration:
Film Number: D780152-0405
Format: TEL
From: LILONGWE
Handling Restrictions:
Image Path:
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Legacy Key: link1978/newtext/t197803103/aaaadjlq.tel
Line Count: 215
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Litigation History:
Locator: TEXT ON-LINE, ON MICROFILM
Message ID: e331f8b7-c288-dd11-92da-001cc4696bcc
Office: ACTION AF
Original Classification: LIMITED OFFICIAL USE
Original Handling Restrictions: STADIS
Original Previous Classification: n/a
Original Previous Handling Restrictions: n/a
Page Count: 4
Previous Channel Indicators: n/a
Previous Classification: LIMITED OFFICIAL USE
Previous Handling Restrictions: STADIS
Reference: 78 STATE 69374
Retention: 0
Review Action: RELEASED, APPROVED
Review Content Flags:
Review Date: 27 apr 2005
Review Event:
Review Exemptions: n/a
Review Media Identifier:
Review Release Date: n/a
Review Release Event: n/a
Review Transfer Date:
Review Withdrawn Fields: n/a
SAS ID: 3108514
Secure: OPEN
Status: NATIVE
Subject: GOALS/OBJECTIVES AND RESOURCE MANAGEMENT (GORM)
TAGS: AMGT, PFOR, PEPR, MI
To: STATE
Type: TE
vdkgvwkey: odb://SAS/SAS.dbo.SAS_Docs/e331f8b7-c288-dd11-92da-001cc4696bcc
Review Markings:
Sheryl P. Walter
Declassified/Released
US Department of State
EO Systematic Review
20 Mar 2014
Markings: Sheryl P. Walter Declassified/Released US Department of State EO Systematic Review 20 Mar 2014